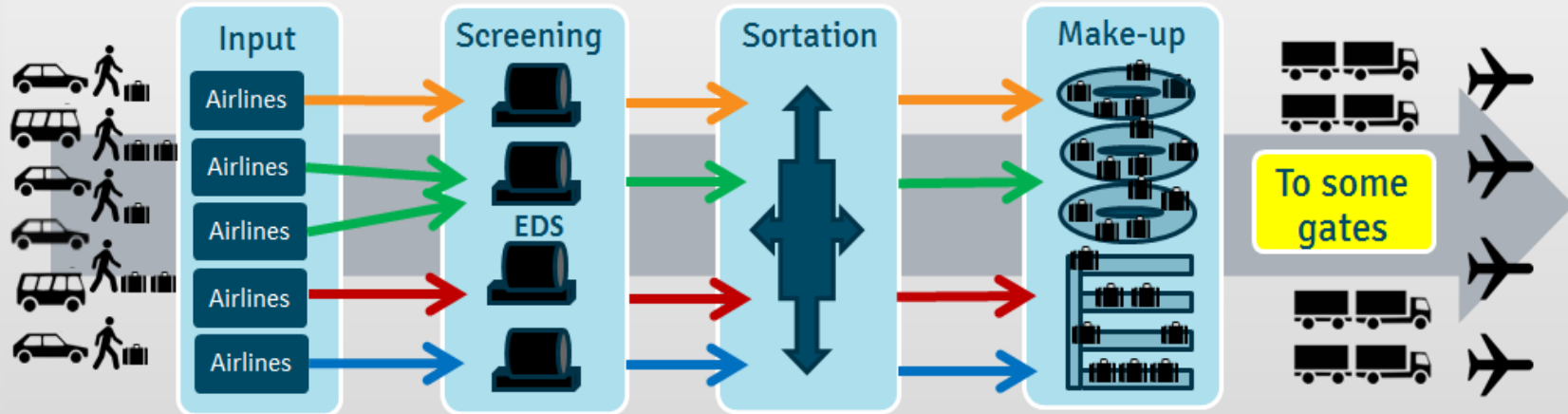


# Baggage Optimization Commission Authorization for Construction: Phase 1

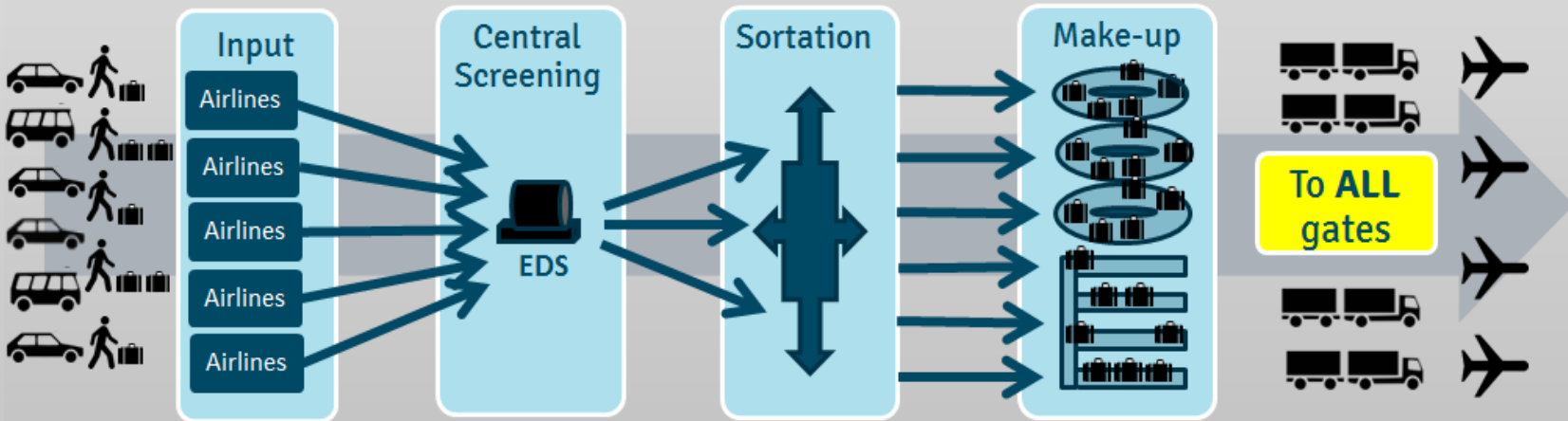
July 12, 2016

# Outbound Baggage System Flow

## CURRENT: SEPARATE SYSTEMS

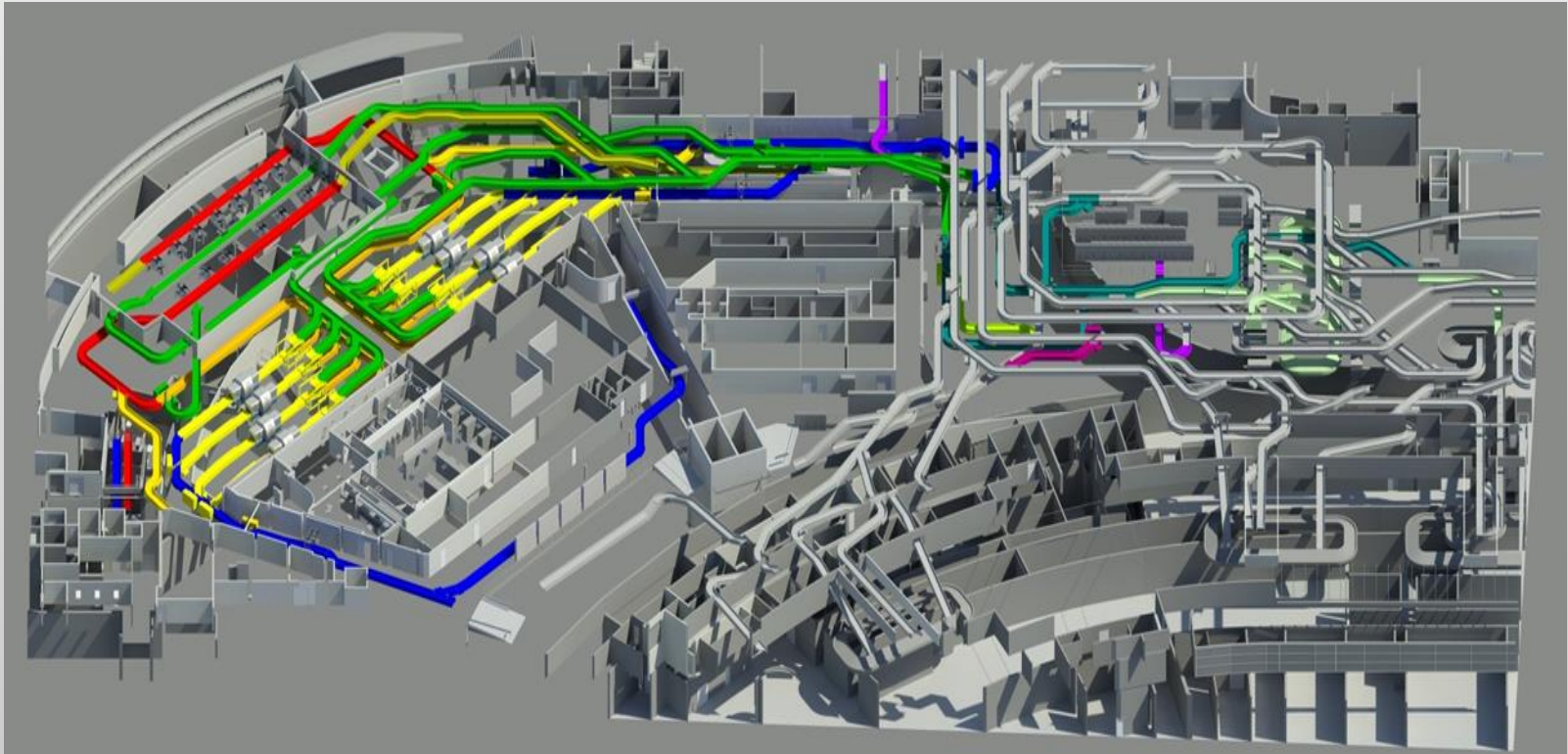


## WITH OPTIMIZATION



Optimization allows customers' bags to reach any gate.

# Baggage Optimization



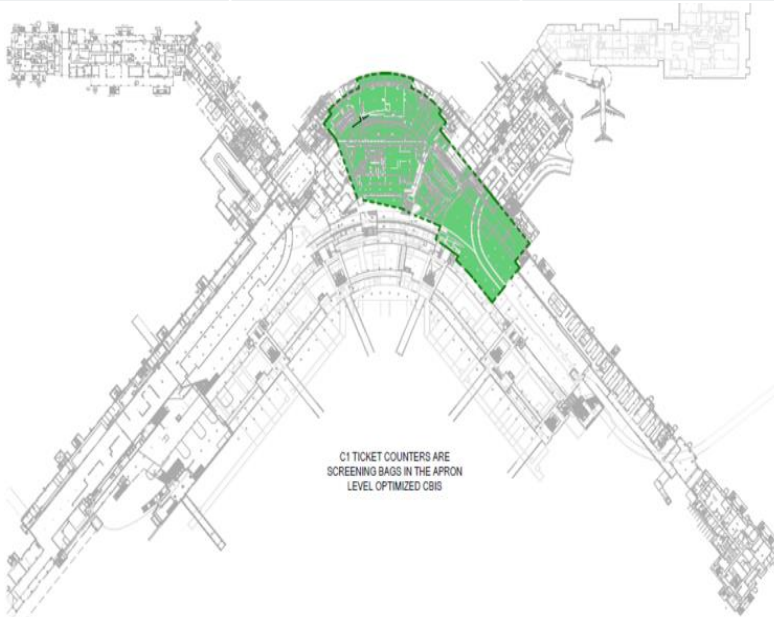
Phase 1 builds centralized screening and connects to conveyor system.



# Schedule: Phases 1 & 2

## Phase 1

Advertise	Begin Construction	Substantial Completion
4Q 2016	2Q 2017	3Q 2019



## Phase 2

Advertise	Begin Construction	Substantial Completion
1Q 2019	3Q 2019	3Q 2021



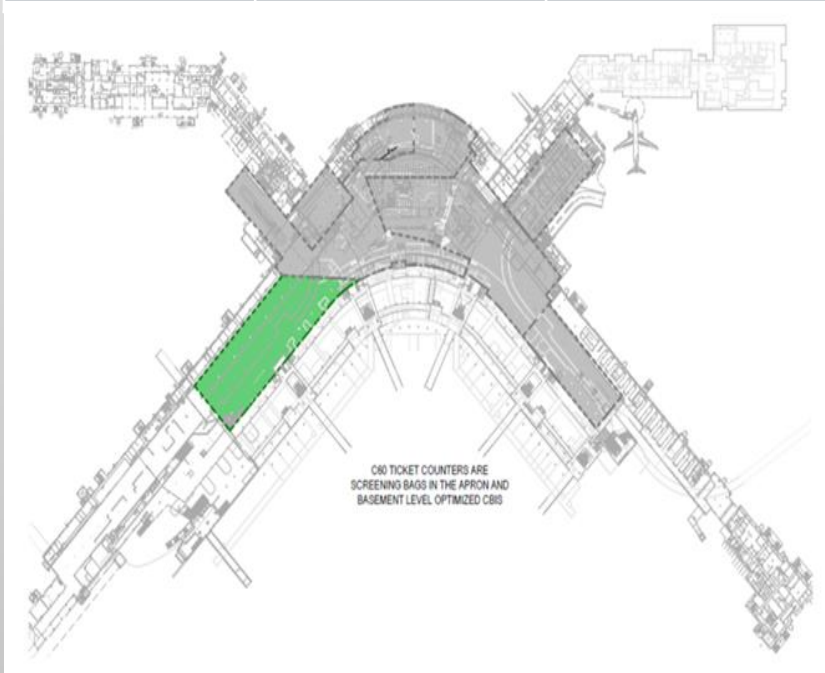
Phases 1 & 2 construction periods to occur sequentially.



# Schedule: Phases 3 & 4

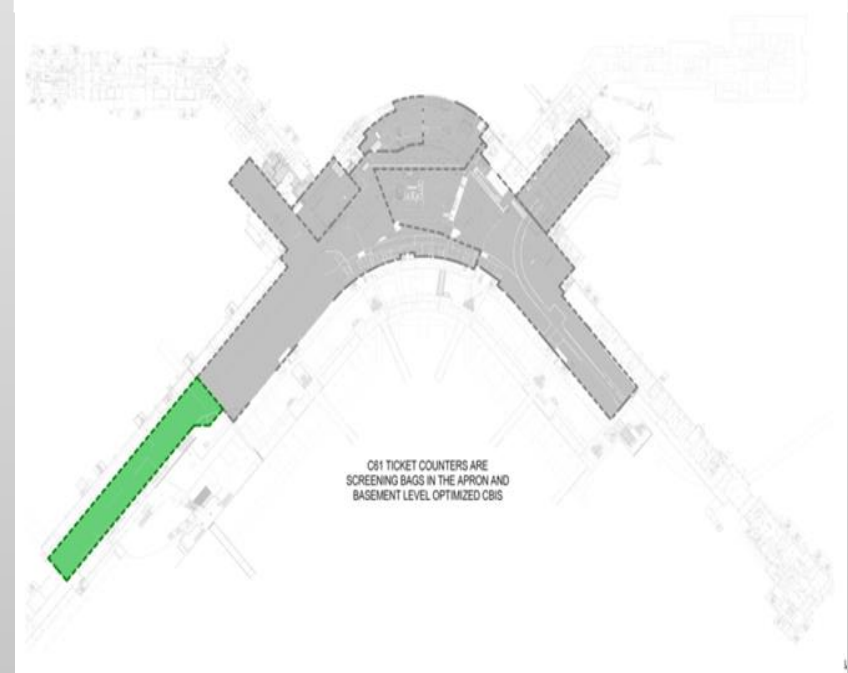
## Phase 3

Advertise	Begin Construction	Substantial Completion
4Q 2020	2Q 2021	2Q 2022



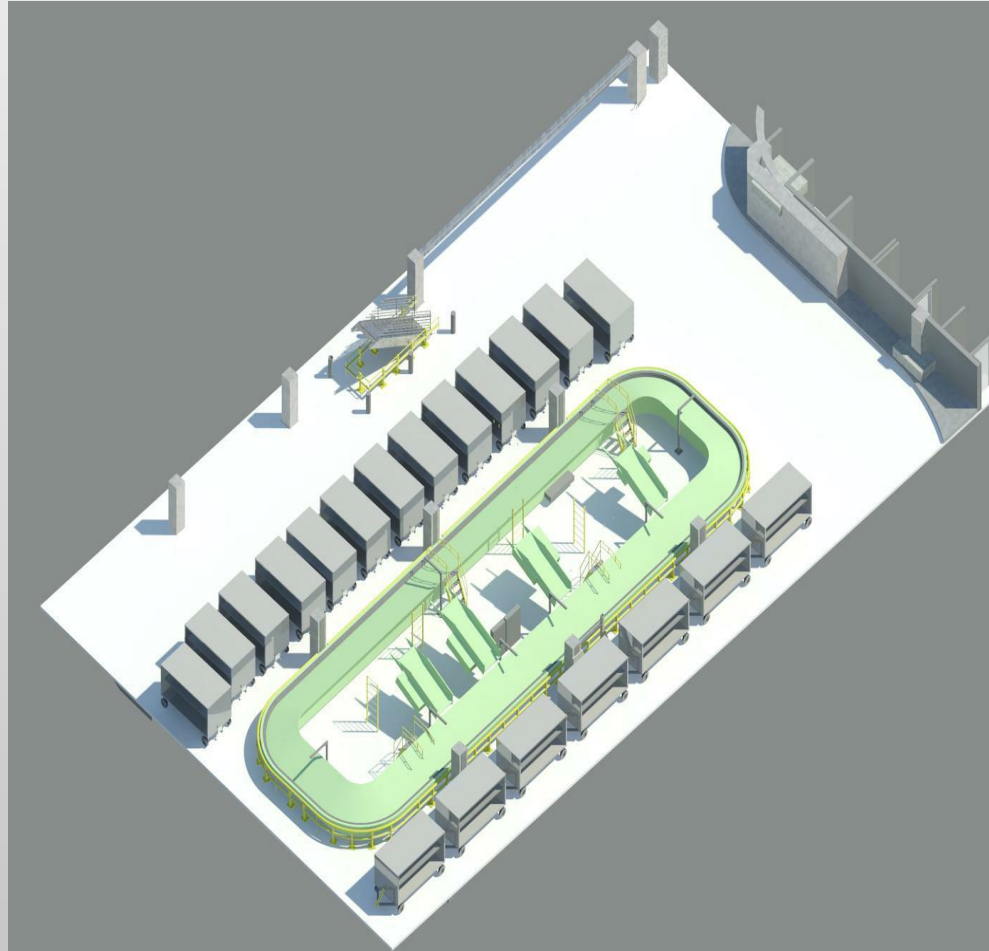
## Phase 4

Advertise	Begin Construction	Substantial Completion
3Q 2021	1Q 2022	4Q 2023



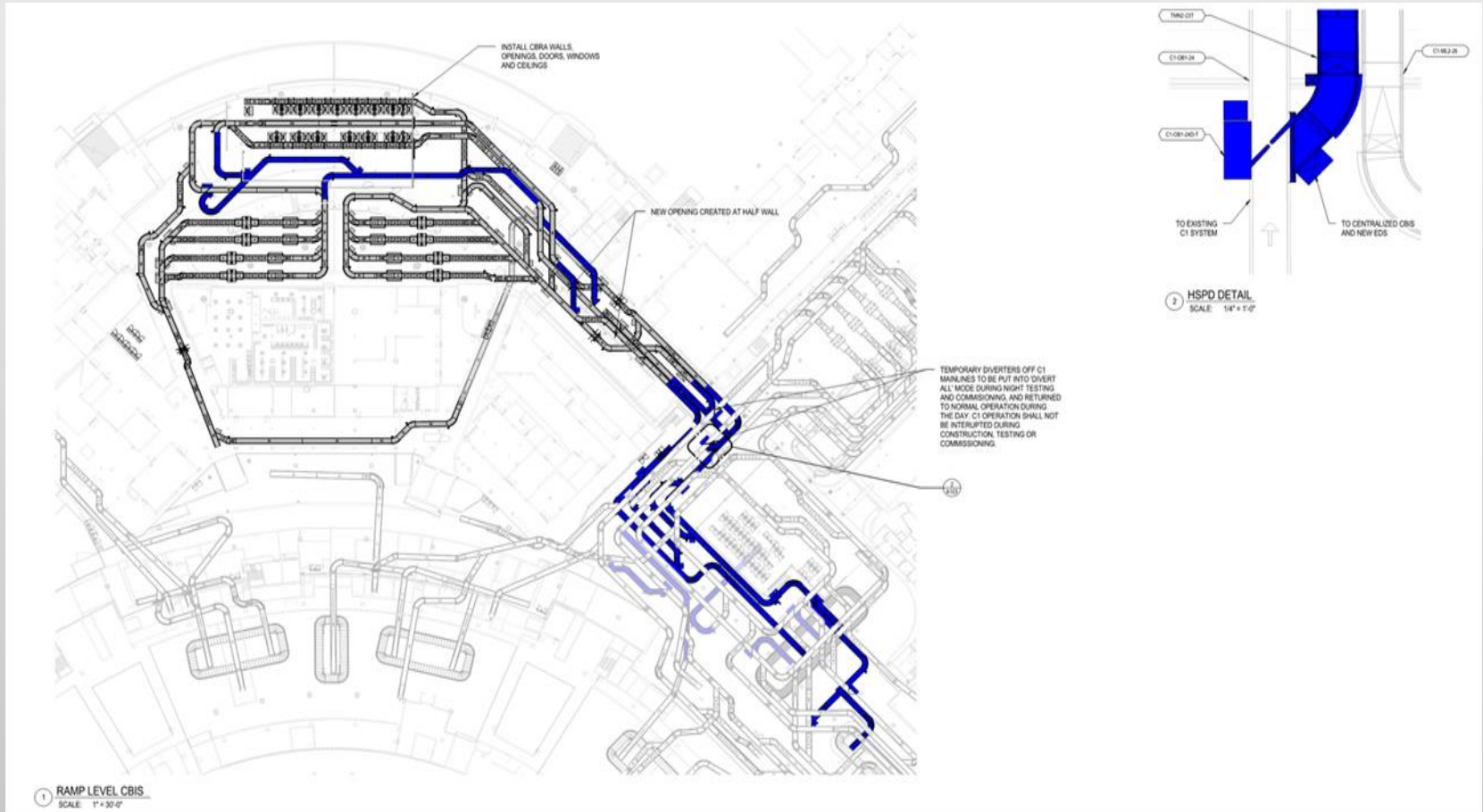
Phases 3 & 4 construction periods potentially combined.

# Major Element



Phase 1 Pre-work new Horizon Baggage Make-up.

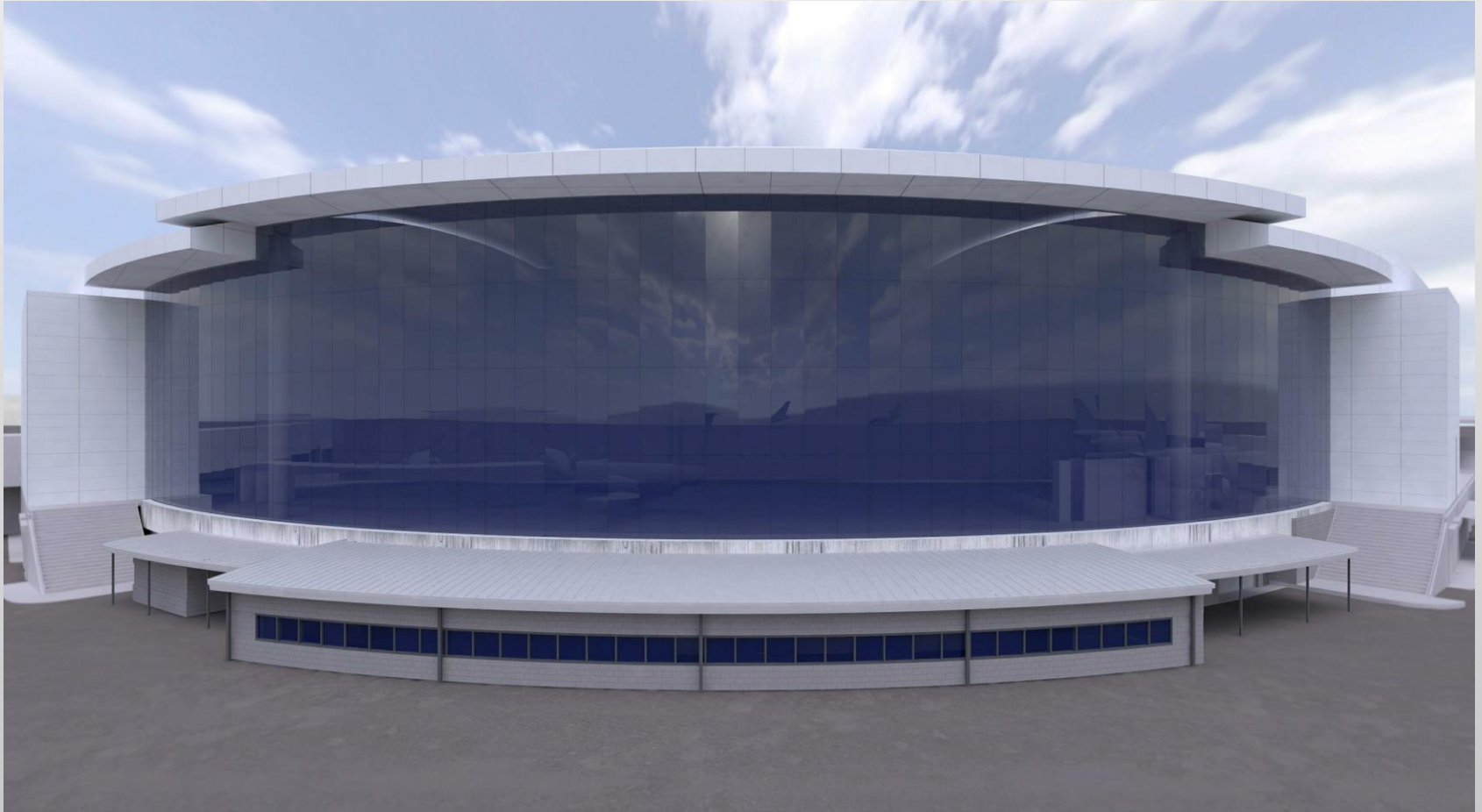
# Major Element



Detailed conveyor routing for nightly testing.

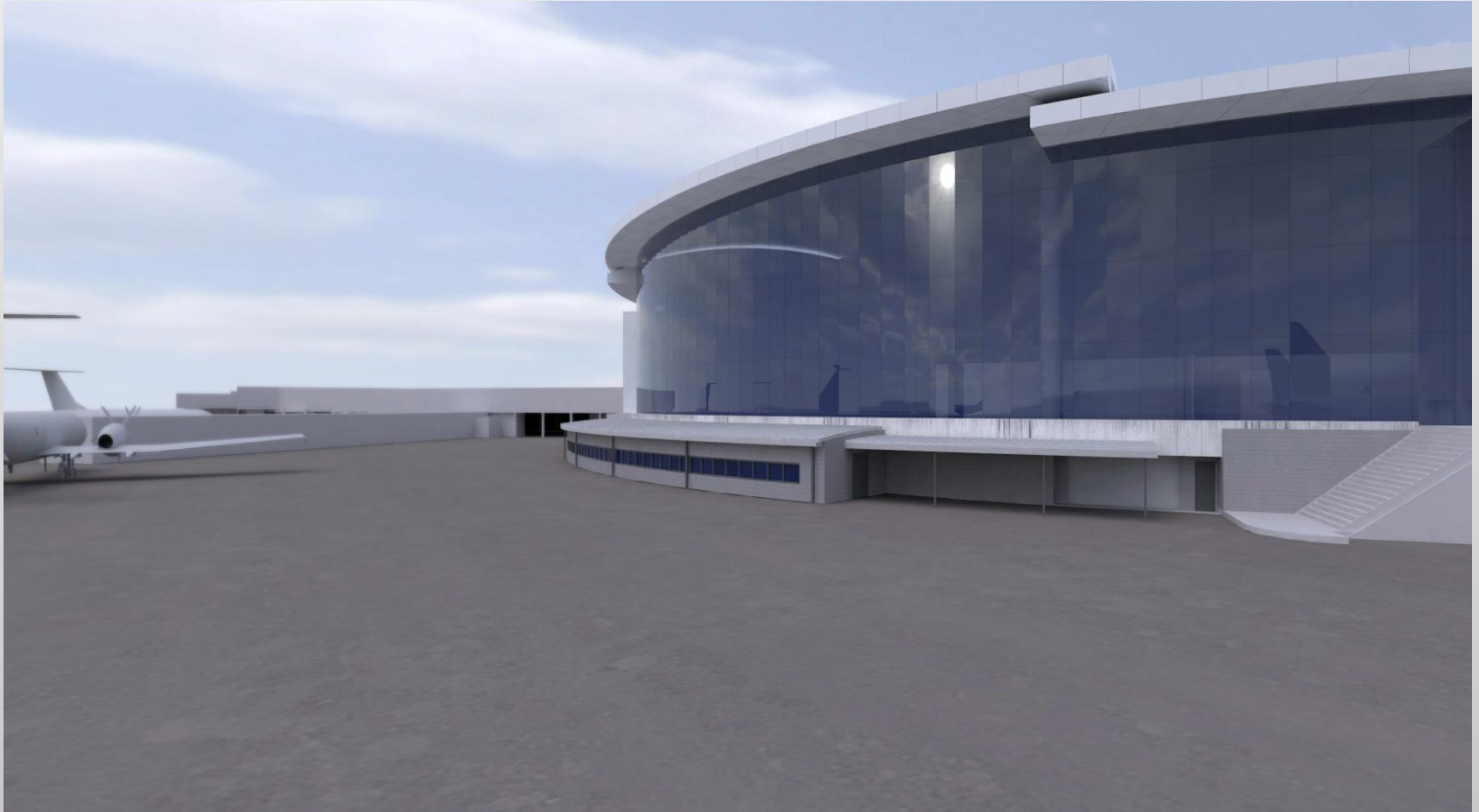


# Major Element



Central Terminal new building extension view toward the East.

# Major Element



Central Terminal new building extension view toward the North.

# Questions?

